

# Syllabus

## **CRCRTH 693: Action Research for Educational, Professional, and Personal Change Spring 2018, online format**

**Thursdays, 7:00-9:45pm ET, February 1 – May 3**

Instructor: Rhoda Maurer

email: [Rhoda.Maurer@umb.edu](mailto:Rhoda.Maurer@umb.edu)

Phone: (610)-453-3761 or GoogleHangout: <https://goo.gl/C7J4KA>

Office Hours: schedule through <https://rhoda-maurer-cct.youcanbook.me>

Online meetings: hosted through [Blackboard Collaborate](#)

Course Wiki: <http://crcrth693-szteiter.wikispaces.umb.edu/home>

## **Course Format**

Online synchronous course; weekly meetings in Blackboard Collaborate

## **Catalog Description**

This course covers techniques for and critical thinking about the evaluation of changes in educational practices and policies in schools, organizations, and informal contexts. Topics include quantitative and qualitative methods for design and analysis, participatory design of practices and policies in a framework of action research, institutional learning, the wider reception or discounting of evaluations, and selected case studies, including those arising from semester-long student projects.

## **Notes about Preparation Assumed for this Course**

This course has no formal prerequisites. Through your previous courses, you should have developed the disposition of experimenting with new tools, even if not everyone became part of your toolkit as a learner, teacher/facilitator of others, and/or reflective practitioner. Through courses and other personal and professional experience you should have an interest in one or more Educational, Professional, or Personal issues that you might delve into with a view to promoting some needed change. Most importantly, you should be prepared to address the question: "If you have good ideas [about changes to make] how do you get others to adopt and/or adapt them?" (For CCT students, this course is best taken after Processes of Research and Engagement, but this sequence is not mandatory.)

## **Course Focus on Cycles and Epicycles of Action Research**

The question above, "If you have good ideas [about changes to make] how do you get others to adopt and/or adapt them?", captures the central motivation for the course. This question can also be expressed as: "How do you build a constituency around your idea? This concern can lead you into evaluating how good the ideas actually are (with respect to some defined objectives) so you can demonstrate this to others. It can also lead you to work with others to develop the idea so it becomes theirs as well and thus something they're invested in. Action Research, in the "Cycles & Epicycles" framework taught in this course, involves group facilitation,

participatory planning, and reflective practice, as well as systematic evaluation. Students from a variety of programs should find this course a suitable vehicle to enhance your interests in educational, professional, or personal change.

## Key Links

**Course wiki (go here for all materials and links):**

<http://crcrth693-szteiter.wikispaces.umb.edu>

**Blackboard Collaborate** (web conference room for online students):

<https://umb.umassonline.net/>

(Locate Web Conferencing -> Main Conference Room -> 'join room').

**Academic Calendar** (for courses offered through Critical and Creative Thinking/College of Advancing and Professional Studies; please note registration deadlines):

<http://www.umb.edu/academics/caps/credit/spring/calendar>

## Learning Objectives

By the end of the semester, you will have:

- experienced, learned, and practiced a set of tools and processes to promote participation and reflective practice (including your own participation);
- learned to formulate informative comparisons as a basis for evaluations;
- examined critically the evaluations of others (or the lack of the appropriate evaluations);
- undertaken a project in an area of your particular concern in which you design (and, optionally, carry out) an Action Research process using the Cycles and Epicycles framework (and addressing the items listed below under Requirements).

## Texts and Materials

**Required:**

Several required readings for the course will be provided. In addition, please gain access to the following:

1. Schmuck, R. (2006). **Practical Action Research for Change**. Arlington Heights, IL: Skylight. (printed paperback copies usually available from online sellers, used or new). ISBN-13: 978-1412938594
2. Taylor, P., J. Szteiter (2012) **Taking Yourself Seriously: Processes of Research and Engagement**. Arlington: The Pumping Station (as a printed paperback or ebook PDF from <http://thepumpingstation.org/books/> or as paperback from other online booksellers). ISBN-13: 978-0984921607
3. A good style/writing manual for formal paper writing. We won't refer to it directly in class, but it will be very helpful for the class project. The ones that cover this are recent editions of the following (or equivalents): a) Turabian, K. L., A Manual For Writers of Term Papers, Theses, and Dissertations; b) The Chicago Manual of Style; c) Publication Manual of the American Psychological Association; d) MLA Handbook for Writers of Research Papers. For course writing assignments, no single particular

standard is required or favored, so each individual can choose based on past experience or preference and consistently use that standard. Free online style guides may be used if they are published by high-quality sources that closely follow the standards of the publications above. One such site is the Purdue Online Writing Lab: <https://owl.english.purdue.edu/>

4. Access to the UMass Boston online library resources. Students who would typically access library resources at another university may continue to use those but should still obtain a UMass Boston library barcode, since some of our course materials may require access anyway. All students, including online students, may obtain a library barcode, which allows access to a number of services:
5. <http://www.umb.edu/library/account/barcode>
6. For online students, a computer setup with a webcam, headset/microphone are required for our synchronous class meetings, which also require a reliable Internet connection for web video conferencing.

**Optional (readings will not be formally assigned for these but they may support specific interests):**

- Calhoun, E. F. (1994). *How to Use Action Research in the Self-Renewing School*. Alexandria, VA: ASCD. (may be of interest for those applying action research to school-wide change)
- Schuman, S., Ed. (2006). *Creating a Culture of Collaboration: The International Association of Facilitators Handbook*. San Francisco, Jossey-Bass. (may be of interest to those working on facilitation of groups)
- McNiff, Jean. (2017). *Action Research: All You Need to Know*. Sage Publications. (may be of interest for those doing action research outside education).
- As guides to writing: Daniel, D., C. Fauske, P. Galeno, and D. Mael. (2001). *Take Charge of Your Writing: Discovering Writing Through Self-Assessment*. Boston: Houghton Mifflin; we won't formally use this, but it may be of general interest
- Bibliographic software for references (e.g., Zotero, Mendeley); important for keeping track of your references, and makes it useful for creating nicely-formatted bibliographies very quickly. You need not buy software; the UMass Boston library web site provides web-based access to several Citation Tools that are available free to students: <http://www.umb.edu/library/help/>

**You also need:**

- Professional Development (PD) Workbook: a workbook/journal to use for notes, reflections, and ideas - paper or electronic form. This will be discussed in more detail during the first class meeting. You will develop the format of this workbook throughout the semester to meet your own needs, but it should be (or evolve into) a well-organized system for capturing the many types of information that need to be maintained during a research project.

## Course Communication

Communication by email will happen through **@umb.edu** email addresses. New messages originated by the instructor will only be sent to your umb.edu email address. If you prefer to use a personal email address, you may do so but must either continue to check and respond to messages in your umb.edu email account regularly, or set up your umb.edu account to automatically forward all messages to your personal email address.

## Assessment and Requirements

### WRITTEN ASSIGNMENTS AND PRESENTATIONS

In this course, you will define your own focus for the research project that you will carry through, over the semester. The project will culminate in the design/writing of a report (1900-2500 words) on Action Research Process related to an action or intervention in a specific classroom, workplace or personal teaching/learning practice, an educational policy, an educational institution, or a social policy. Your design should include all the aspects of the Action Research Cycles and Epicycles, including:

- how you will learn from evaluations of past changes or interventions like yours,
- how you would facilitate the reflective and/or collaborative process in which a constituency comes to join with you in shaping a change or intervention (or at least supporting your efforts), and
- how you would evaluate the outcome with a view to expanding further the constituency for adopting/adapting the change or intervention.

Full implementation of your action research is applauded, but not required. This means that the emphasis of the course is on planning well, which means planning out not only the steps involved in your research but also the actual implementation process, the way that you will evaluate the results, and the possibilities for how you might then make adjustments based on your evaluation as you look forward to ongoing work. If you actually carry out the design (or some of it) during the course term, you should report on what you have actually done and how you would proceed differently if you were to do it over/continue with what you have started. It is important that you do not let implementing your action/intervention eclipse attention to designing the other aspects of the Action Research. In general, instructor and peer review of written assignments and products of your research project will focus on how you've thought about the design and planning of what will happen later, rather than respond to what you've already implemented. Another important aspect, then, is to use the action research project to think about the longer term than is possible within a single semester. If you find that it seems quite straightforward to fully plan, implement, evaluate, and then revise your design within the few months of the course term, you may be asked to redefine your project to extend its reach, where you to seek to influence a wider audience or address a change on a more substantial scale.

The project is developed through a sequence of assignments:

- **W1.** Reflection on introductory action research modeled in early meetings,
- **W2.** Initial description of project (based on strategic personal planning); *required.*
- **W3.** KAQF,
- **W4.** Evaluation clock,
- **W5.** Initial work-in-progress presentation with notes on research and planning.
- **W6.** Updated, full-length work-in-progress presentation (taking into account comments on initial version and notes); *required.*
- **W7.** Narrative outline
- **W8.** Complete draft report, and revised. final report (1700-2500 words); *required.*

## DIALOGUE AROUND WRITTEN WORK

One of the processes used in the course involves Dialogue Around Written Work (see Taylor and Szteiter, pp 68-69). Initial drafts of Written Assignments should be submitted by the due date, and then will be returned with feedback, marked as either OK/RNR (=OK/ Reflection-revision-resubmission Not Requested) or with Revisions Requested (perhaps multiple times). Those with needed revisions should be resubmitted after considering the comments of the instructor and/or peers. The request for revisions may be made if some aspect of the assignment has either not been addressed, but more likely, such requests usually ask you to continue to develop your thinking around your project, deepening your understanding and giving your time to consider alternative approaches and perspectives.

This means that a draft of an assignment may actually fulfill the stated requirements and reflect high-quality thinking about your work and be “fine” in every respect but *still leads to a request for revision*. This request need not be interpreted as suggesting that some deficiency is present in your work, but as an opportunity to draw out additional insight as much as possible within the nature of your specific project. This process is what we mean by “dialogue around written work” – using written (and verbal) dialogue as a way of returning to the implicit assumptions that exist in any action research plan and reconsidering it in relation to wider possibilities. The combination of the various drafts of a written assignment, and written and verbal feedback from instructors/peers amount to a type of dialogue between writer and readers; the OK/RNR designation means that the dialogue has come to a rest around a particular assignment and that it is appropriate to shift your attention elsewhere. Request for Revision means that the dialogue continues, but it also means making thoughtful choices about how to address feedback. Instructor and peer comments should not be regarded as simply a checklist of things to change; instead, ask yourself, “Based on the feedback that I’ve received, what do I know now about the way that readers are understanding what I’m doing? How does this help me to clarify my ideas even further (that is, how can I develop my own thinking process around my work)? And then what might I do to revise so that I’m most effectively articulating my current thinking and direction?”

Initial drafts of each written assignment have a specified due date. Subsequent revisions do not have a formal due date, but you should aim to submit revisions within one week after receiving feedback to keep on a good pace. If initial drafts are turned in on time, feedback will usually be returned by the instructor within one week. Consequences are that the process works well if written assignments are turned in on time, even if not complete, and if revisions are resubmitted in a timely way (so that both the dialogue around written work can continue, and also so that leftover revisions are not building up too much toward the later part of the semester). This may differ from your past course experiences where you aimed to refine something until it was “just right” and then submitted it, expecting then to be “done” with it. Here, the alternative is suggested – that it is helpful to submit work *especially* when it is incomplete, in a “half-baked” state, and/or your directions are not clear. This also means planning your time to anticipate that you’ll revisit some assignments multiple times.

## PARTICIPATION ITEMS AND CONTRIBUTIONS TO COURSE PROCESS:

- **P1.** Building learning community through prepared participation and attendance at class meetings and in related activities (=13 items)
- **P2.** "Syllabus quiz" submitted by meeting 2 (=1 item)
- **P3.** Weekly buddy partner check-ins (as documented in your PD Workbook; see P5, below) (=6 items for 12 check-ins).
- **P4.** Written summaries of readings for certain meetings (=4 items)

- **P5.** Personal/Professional Development (PD) Workbook compiled throughout the semester (=8 items total), including:
  - Whole PD workbook submitted for review at mid-semester (=4 items [1 item for week 1-6 entries on reflections and possible application of tools to your project, 1 item for week 1-6 entries on buddy partner check-ins, 1 item for PD workbook worksheet on research organization, 1 item for an annotated clipping])
  - Whole PD workbook submitted for review at the end of the course (=4 items [1 item for week 7-13 entries on possible application of tools to your project, 1 item for week 7-13 entries on buddy partner check-ins, 1 item for course reflective process review/self-assessment, 1 item for an annotated clipping])
- **P6.** Minimum of two instructor conferences (in person, by phone, or GoogleHangout) on your course progress -- one before meeting 5; the other before meeting 10 (=2 items)
- **P7.** Peer commentary on your buddy partner's work, once during each 4-week period and one more on another student's draft report (=4 items)

## GRADING

Students should aim for

- All 8 written assignments (and presentations) initially submitted by the due date
- 7 written assignments that eventually reach the OK/RNR level (out of the total 8 possible). As noted above, there are 3 written assignments that must be part of the 7 (the initial description of the project, final work-in-progress presentation, and the final report).
- 30 participation items (out of a total 38 possible) fulfilled.
- If you reach or exceed this amount, you get 80 points (which gives you an automatic B+) and the following rubric is used to add further points:

Quality Statement	0	1	2
1. A sequence of assignments submitted and paced more or less as in syllabus, with timely revisions (most revisions resubmitted <= 1 week after you get instructor feedback)			
2. Revisions are often thorough and clearly show new thinking in response to comments and interactions.			
3. Project innovative, such that you are making new connections beyond reporting on ground covered by others			
4. Project is well-planned and carried out with considerable initiative			
5. Active, prepared participation and support of building the class as a learning community, including contributions to discussion that demonstrate new insights from the readings and your own reflections, and including consistent buddy-group interactions			
6. Conscientious peer commentary on other student's assignments; comments that question and stimulate thinking beyond superficial praise or suggestions			
7. Consistent work and development of your research organization outside class meetings, as evidenced in your PD Workbook			
8. Reflective Process Review/self-assessment in relation to course goals that shows deep reflection on your development through the semester			

9. Project Final Report clear and well structured, and includes supporting references, such that you explain how readings/academic literature, course tools and processes, personal experience, and/or engagement with activities has influenced your thinking toward your research			
10. Project Final Report is professionally presented and organized, with appropriate and consistent formatting, few or no mechanical errors			
11. Project Final Report maps out the future directions in which you plan to develop or extend your work and are prepared to move from design to implementation.			
12. Contributing to the group's collective understanding of being successful in a research course, through experimenting with tools, raising issues throughout the course, and providing feedback and guidance to peers in the online/face-to-face environment.			

0 = "not my strength in this particular course"

1 = "close to or reached the minimum requirement, but room for improvement"

2 = "accomplished well, have clearly gone beyond the minimum expectation"

If you don't fulfill enough of each of the requirements listed above to reach the automatic B+ level, your points = 3 for each writing assignment submitted by the initial due date + an additional 4.5 for each writing assignments OK/RNR + 1.5 for each participation item fulfilled, up to a maximum of 80 points.

Overall points are converted to letter grades as follows: The minimum grade for A is 95 points, for A- is 87.5, for B+ is 80, for B is 72.5; for B- is 65; for C+ is 57.5; and for C is 50 points.

## Schedule of Meetings

Week	Meeting Dates (Thursdays, 7:00-9:45pm ET)	Summary
1	February 1	Course orientation, and Introduction to Action Research Cycles and Epicycles
2	February 8	Continue Introduction to Action Research Cycles and Epicycles
3	February 15	Strategic Personal Planning
4	February 22	Examining the Background and Evaluations of Previous Actions
5	March 1	Formulating Informative Comparisons as a Basis for Evaluations
6	March 8	Initial Work-in-Progress Presentations
	<i>March 15: No meeting – Spring Break Week</i>	<i>No new topics</i>
7	March 22	Formulating Comparisons for Evaluation (continued), and Constituency-Building
8	March 29	Reflection on Your Experience as Novice Action Researchers, Part 1
9	April 5	Reflection on Your Experience as Novice Action Researchers, Part 2
10	April 12	Updated Work-in-progress Presentations
11	April 19	Influences of Political Context on Evaluation and Educational Research

<b>12</b>	<b>April 26</b>	Generating Politics from Below in Relation to Educational and Action Research
<b>13</b>	<b>May 3</b>	Taking Stock of the Course

## Reflective Practice Portfolio

*This only applies to students in the Critical and Creative Thinking MA Program:* the Self-Assessment participation item, and/or selections from your Professional Development Workbook, are appropriate and recommended for inclusion in your MA program's Reflective Practice Portfolio. Other options might also be acceptable based on directions taken to fulfill your project.

## Course Evaluation

At the end of the course, you will be asked to complete an anonymous, online course evaluation (<http://bit.ly/CCTEval>) as required by the Critical and Creative Thinking program. This evaluation is in addition to any other general evaluations requested of you by the university or College of Advancing and Professional Studies.

## Accommodation Statement

Sections 504 and the Americans with Disabilities Act of 1990 offer guidelines for curriculum modifications and adaptations for students with documented disabilities. If applicable, students may obtain adaptation recommendations from the Ross Center (617-287-7430). The student must present these recommendations to each professor within a reasonable period, preferably by the end of the Drop/Add period.

## Instructor Background and Experience

Rhoda Maurer is a graduate of Edmonds Community College (Horticulture), the University of Washington (Anthropology) and University of Massachusetts Boston (Critical and Creative Thinking - Science in a Changing World). Her current work as Director of Horticulture for the Cornell Botanic Gardens of Cornell University focuses on integrating my affection for public horticulture, concern for our environment, and community engagement alongside a talented and eager staff in new and exciting ways. I'm excited to plant and nurture seeds of how we might add value to people's lives and support spaces of new platforms of collaborations to discover unforeseen possibilities for how we might connect living collections with contemporary socio-economic-biological systems in our changing world in support of cultivating new qualities of learning spaces.

## Syllabus Version

January 2018; This syllabus is subject to change and updated versions may be distributed after the course begins, but the workload expectations will not be increased after the semester starts.